GEORGE MASON UNIVERSITY
BOARD OF VISITORS MEETING
Thursday, December 3, 2026

Hazel Conference Room
Merten Hall 1201

AGENDA

8:30 a.m. – 9:00 a.m. ***Continental Breakfast***

9:00 a.m. – 10:00 a.m. **Research Committee Meeting**

10:10 a.m. – 11:00 a.m. **Development Committee Meeting**

11:10 a.m. – 12:00 p.m. **Athletics Committee Meeting**

12:00 p.m. – 12:45 p.m. ***Lunch***

BOARD OF VISITORS MEETING AGENDA

12:45 p.m. **I. Call to Order**

12:45 p.m. – 12:50 p.m. **II. Approval of the Minutes**
- **A.** Full Board Meeting on October 1, 2026 **(ACTION ITEM)**

12:50 p.m. – 1:15 p.m. **III. Rector's Report**

1:15 p.m. – 2:45 p.m. **IV. President's Report**
- **A.** Strategic Plan Update
- **B.** Branding Update

2:45 p.m. – 2:50 p.m. **V. Board Self-Evaluation** (Gesele Durham)

VI. Committee Reports

2:50 p.m. – 2:55 p.m. **A. Finance and Land Use Committee**
1. Capital Matters
    a. Schematic Design Approvals **(ACTION ITEMS)**
        i. Housing Renovations Phase I (President's Park)
        ii. Student Space Renovations Phase I
        iii. Southside Dining Hall Renovations
        iv. University Drive/Ox Road Pedestrian Bridge
        v. EagleBank Arena Athletics and Administrative Offices

2:55 p.m. – 3:00 p.m. **B. Audit, Risk, and Compliance Committee**

3:00 p.m. – 3:05 p.m. **C. Academic Affairs Committee**
1. New Business
    a. Faculty Actions
        i. Conferral of Emeritus/Emerita Status **(ACTION ITEM)**

3:05 p.m. – 3:10 p.m. **D. Research Committee**

3:10 p.m. – 3:15 p.m. **E. Development Committee**

3:15 p.m. – 3:20 p.m. **F. Athletics Committee**

3:20 p.m. – 4:00 p.m. **VII. Closed Session**

- **A.** Honorary Degrees and Special Awards (Code of VA: §2.2-3711.A.11)
- **B.** Consultation with Legal Counsel pertaining to actual or probable litigation (Code of VA: §2.2-3711.A.7)
- **C.** Consultation with Legal Counsel regarding the aforementioned items (Code of VA: §2.2-3711.A.8)
- **D.** Personnel Matter (Code of VA: §2.2-3711.A.1)

4:00 p.m. **VIII. Recess**

The December 3, 2026 Meeting of the Board of Visitors will be in-person. Members of the public are welcome to observe in person or may view the meeting live at the following link: https://bov.gmu.edu/live/. Overflow gallery seating is located in Merten 1204. Please be aware that agenda timing is for planning purposes only, the formal meeting could conclude before or after the time noted so participants should plan accordingly.

Written comments will be accepted until the full board meeting adjourns on December 3, 2026. To submit a written public comment, please complete the form at the following link: https://forms.cloud.microsoft/r/1Nz9ndgYy8. Written comments will be entered into the public record of this meeting.

No oral public comment will be taken at this meeting.