



Boards of Visitors Orientation

October 28-29, 2026

The Westin Hotel
Blue Ridge Ballroom
6631 W. Broad Street
Richmond, VA 23230

Wednesday, October 28, 2026

- | | |
|-----------------|--|
| 12:00 – 1:00 pm | REGISTRATION & LUNCH (Buffet meal provided)
The Westin Hotel, Blue Ridge Ballroom |
| 1:00 – 1:15 pm | Welcome, Introductions and Overview <ul style="list-style-type: none">• Scott Fleming, Executive Director, State Council of Higher Education for Virginia (SCHEV)• Gen. John Jumper, Chair, State Council of Higher Education for Virginia (SCHEV Council) |
| 1:15 – 2:15 pm | Governance 101 – Fundamentals of Service on the Governing Board of a Public Institution of Higher Education <p><i>Session Objective: Provides an overview of service on a public board. To whom are Virginia's public higher-education boards – and individual members – responsible? How do these boards meet their statutory, regulatory, and fiduciary obligations? How do they function internally (committees, retreats, strategic plans, succession planning/building talent, etc.)?</i></p> <ul style="list-style-type: none">• Dr. Alvin Schexnider, SCHEV Council Member; Former Interim President, Norfolk State University; Managing Principal, Schexnider & Associates• Gen. John Jumper, Chair, SCHEV Council |
| 2:15 – 2:30 pm | Break |
| 2:30 – 3:45 pm | The Governance and Administration Partnership <p><i>Session Objective: Rectors, Vice Rectors and Presidents differentiate an institution's system of governance from its administration.</i></p> <p>Introduction: The Honorable Dr. Jeffery Smith, Secretary of Education</p> <p>Speakers:</p> <ul style="list-style-type: none">• Todd Haymore, Hunton Law Firm; Former Rector, Board of Visitors, Virginia Commonwealth University• Victoria Harker, Vice Rector, University of Virginia• Dr. Troy Paino, President, University of Mary Washington• Dr. Gregory Washington, President, George Mason University |

3:45 – 4:15 pm	Risk Assessment and Management Part 1: “Odds” vs “Risks” in Institutional Governance and Administration <i>Session Objective: A discussion about how board members may measure the risks of decisions impacting complex issues vs. the odds of the success of their decisions. This discussion also focuses on decisions impacting enrollment.</i> Moderator: Scott Fleming, Executive Director, SCHEV Panelists: • Bishop Kim W. Brown, Rector, Board of Visitors, Norfolk State University • Dr. Bret Danilowicz, President, Radford University • Sharon Brickhouse Martin, Chair, Compliance, Audit and Risk Committee, Board of Visitors, Virginia Tech; Vice President of Health Services Integration, VHC Health
4:15 – 4:45 pm	Governor’s Remarks on Higher Education and Board Service The Honorable Abigail Spanberger, Governor of the Commonwealth of Virginia
4:45 – 5:20 pm	Risk Assessment and Management continued Part 2: Changing Demographics and Potential Impacts on Enrollment <i>Session Objective: An overview of how demographics are affecting enrollment in Virginia.</i> • Dr. Qian Cai, Director, Demographics Research Group, Weldon Cooper Center, University of Virginia
5:20 – 5:30 pm	Reflections and Preparations for Day Two • Scott Fleming, Executive Director, SCHEV
5:30 – 6:30 pm	Reception (Light refreshments served)

Thursday, October 29, 2026

7:00 – 8:30 am	BREAKFAST (Provided); INFORMAL NETWORKING The Westin Hotel, Blue Ridge Ballroom
8:30 – 8:45 am	Call to Order, Introductions and Preview • Scott Fleming, Executive Director, SCHEV
8:45 – 10:00 am	The ABCs of Higher Education Finance and Institutional Budgeting <i>Session Objective: Explore institutional budgeting, financing, operating, construction, maintenance, and advancement – with a focus on tuition (and fee) setting – by boards who are informed, thoughtful and accountable stewards of Virginia’s (and families’) assets.</i> Moderator: The Honorable Mark Sickles, Secretary of Finance Panelists: • Michael Maul, Director, Department of Planning & Budget (DPB) • Sarah Herzog, Chief Financial Officer, Christopher Newport University • Dr. Meredith Weiss, Senior Vice President for Finance and Administration and Chief Financial Officer, Virginia Commonwealth University

10:00 – 10:15 am	Break
10:15 – 11:15 am	Virginia and National Higher Education: Key Facts, Projections and Opportunities <i>Session Objective: Provide a review of the latest trends, current and future challenges, and emerging opportunities for higher education in the Commonwealth and the U.S. via a panel discussion and Q&A.</i> Introduction: Scott Fleming, Executive Director, SCHEV • Virginia Perspective: Wendy Kang, Executive Director, Virginia Office of Education Economics (VOEE) • National Perspective: Lauren Bloomquist, Senior Policy Analyst, Education Commission of the States
11:15 – 12:00 pm	Boards' Legal and Ethical Responsibilities (FOIA and COIA) <i>Session Objective: Provide overviews of the requirements of the Virginia Freedom of Information Act (FOIA), the State and Local Government Conflict of Interests Act (COIA), and institutional ethics generally.</i> Speakers: • Alan Gernhardt, Executive Director, Virginia Freedom of Information Advisory Council • Speaker: Nathan Moberley, Chief, Education Section, Office of the Attorney General
12:00 – 12:45 pm	LUNCH (Provided); INFORMAL NETWORKING The Westin Hotel, Blue Ridge Ballroom
12:45 – 2:15 pm	Hot Topics in Higher Education (Mental Health, Artificial Intelligence, 90-Credit Baccalaureate Degrees) <i>Session Objective: Provide panel discussions and Q&A featuring three “hot topics” in higher education.</i> • <u>Session 1 Panelists (Mental Health):</u> Dr. Kelly Crace, Executive Director of the Contemplative Sciences Center, University of Virginia; and Dr. Rachel Wernicke, Assistant Vice President and Chief Mental Health Officer in University Life at George Mason University • <u>Session 2 Panelists (Artificial Intelligence):</u> Dr. Jeff McClurken, Vice President of Strategy, Chief of Staff to the President, Clerk of the Board, & Professor of History/American Studies at the University of Mary Washington; and Dr. Chrysoula Malogianni, Senior Associate Vice President for Digital Innovation, Old Dominion University • <u>Session 3 Panelist (90-Credit Baccalaureate Degrees):</u> Dr. Alan Edwards, Director of Academic Affairs and Strategic Planning, SCHEV
2:15 – 2:30 pm	Conclusions, Reflections and Appreciation • The Honorable Candi Mundon King, Secretary of the Commonwealth • Scott Fleming, Executive Director, SCHEV
2:30 pm	ADJOURNMENT

2026 BOV Planning Committee

Dr. Jeffery Smith, Secretary of Education
Connor Andrews, Deputy Secretary of Education
Jeff McClurken, Vice President of Strategy, Chief of Staff to the President, Clerk of the Board, & Professor of History/American Studies at the University of Mary Washington
Christy Morton, Christopher Newport University Board of Visitors
Victoria Harker, University of Virginia Board of Visitors
Kim O'Rourke, Policy and Governance, Virginia Tech
Tanya White, Vice President and Chief of Staff, Norfolk State University
Peter Blake, Richard Bland Board of Visitors
Raven White, Longwood Board of Visitors
Fran Bradford, Former Secretary of Education; McGuire Woods Consulting
Todd Haymore, Former Rector at VCU; Former Secretary of Trade and Commerce; Hunton Andrews Kurth
Nathan Moberley, Office of the Attorney General
General John Jumper, SCHEV Council Chair
Scott Fleming, SCHEV Executive Director
Alan Edwards, Laura Osberger and Kristin Whelan, SCHEV Staff